Newfoundland Labrador

Annual Report 2012-13

Intergovernmental and Aboriginal Affairs Secretariat

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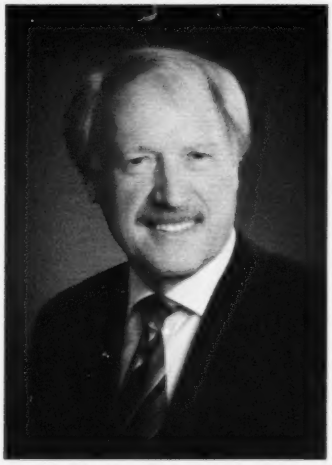
MESSAGE FROM THE MINISTER



I am pleased to present this Annual Report, highlighting the activities and outcomes for the 2012-13 fiscal year. As the Minister for Intergovernmental and Aboriginal Affairs, I am accountable for the preparation of this report and the results reported herein.

The Intergovernmental and Aboriginal Affairs Secretariat is an entity of Executive Council responsible for coordinating the Provincial Government's intergovernmental policies and strategies, managing all government's activities related to Aboriginal affairs, managing federal-provincial agreements and negotiating land claims. During 2012-13, the Intergovernmental and Aboriginal Affairs Secretariat continued to provide advice and support to the Provincial Government, its departments and agencies to advance many government-to-government priorities.

During the reporting period, the Secretariat continued to advance priorities including advocacy for an expanded role for 5 Wing Goose Bay, protection of federal presence in the province, improved federal-provincial relations and advancement of the Aboriginal Consultation Policy on resource development in Labrador. The Secretariat also facilitated the unveiling of a monument in August, at Nutak, to commemorate the formal apology made by the Government of Newfoundland and Labrador in 2005 to former residents who were relocated from the northern Labrador Inuit communities of Nutak and Hebron, closed in 1956 and 1959 respectively.

The Intergovernmental and Aboriginal Affairs Secretariat also continued to support the participation of the Premier and ministers in meetings of important intergovernmental entities such as the Council of the Federation, the Council of Atlantic Premiers, the Conference of New England Governors and Eastern Canadian Premiers and the Aboriginal Affairs Working Group.

I applaud the continuing dedication and hard work of Secretariat employees in advancing the priorities of the Secretariat in 2012-13. I would also like to take this opportunity to acknowledge the contributions of my predecessor, the Honourable Nick McGrath, who served as Minister for Intergovernmental and Aboriginal Affairs during this reporting period until October 19, 2012.

FELIX COLLINS
Minister

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OVERVIEW AND ORGANIZATIONAL STRUCTURE

The Intergovernmental and Aboriginal Affairs Secretariat (the Secretariat or IGAA) has two branches: Intergovernmental Affairs and Aboriginal Affairs.

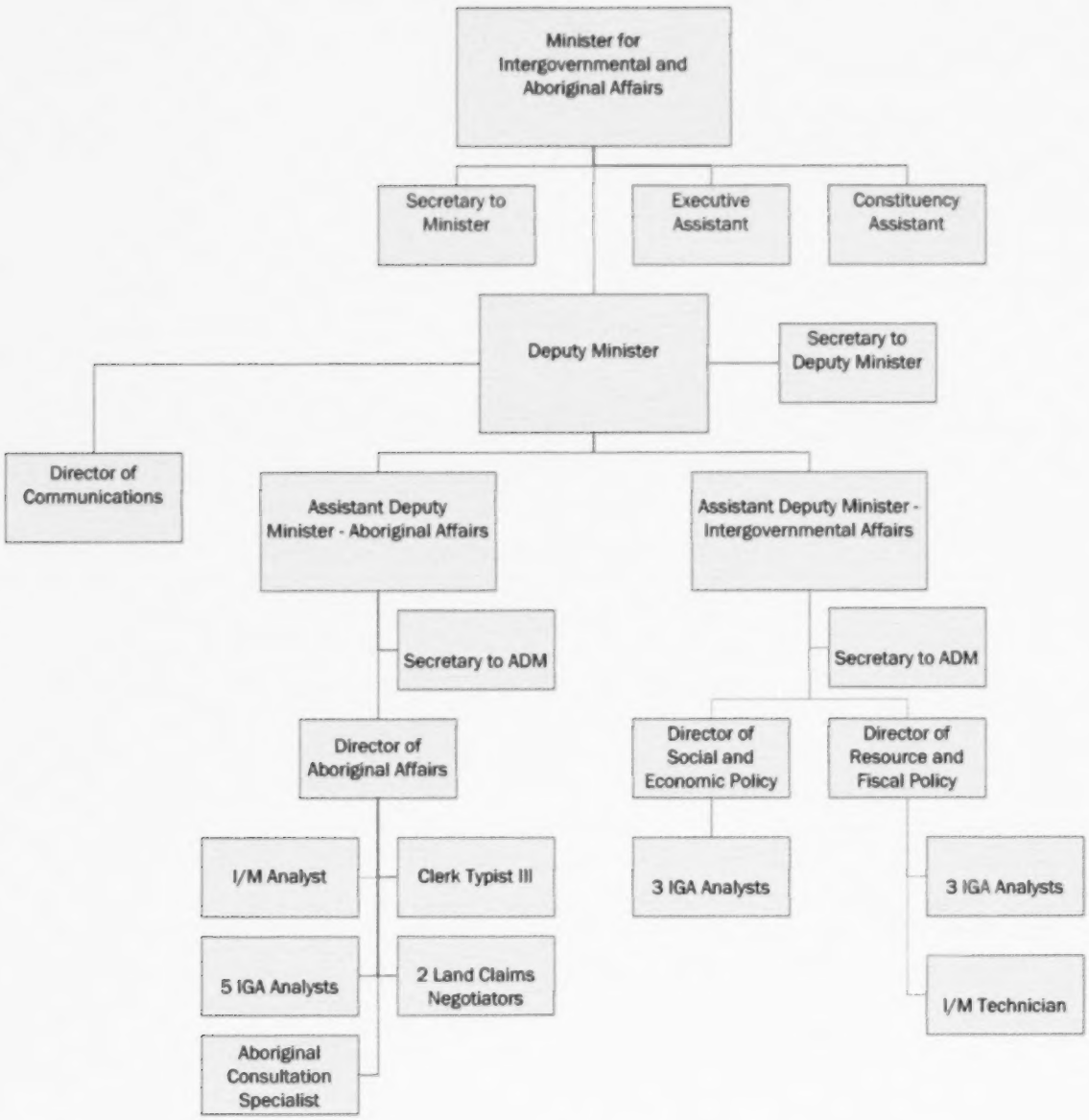
The Secretariat leads the formulation of government's intergovernmental and Aboriginal policies and strategies, while monitoring and coordinating interdepartmental initiatives to ensure their consistent application. This includes recommending strategic approaches to federal-provincial-territorial and Aboriginal relations and negotiating and implementing intergovernmental and Aboriginal agreements in consultation with relevant departments. The Secretariat is also responsible for policy areas that do not fall under the responsibility of other entities and are usually in federal constitutional jurisdiction, including defence and foreign affairs.

NUMBER OF EMPLOYEES

As of March 31, 2013, 24 people (15 males and 9 females) staff the Secretariat, not including the Minister's office and vacancies. They have offices in the Confederation Building, St. John's on both the 6th and 7th Floors, East Block.

The organizational chart on the following page outlines the structure of the Secretariat.

ORGANIZATION CHART



MANDATE

The mandate of the Intergovernmental and Aboriginal Affairs Secretariat is derived primarily from the *Intergovernmental Affairs Act*, and relevant provisions from the Department of Labrador and Aboriginal Affairs notice under the *Executive Council Act*.

The Secretariat's mandate is to:

- participate in and be a party to the negotiation of all proposed intergovernmental agreements, as well as negotiate and ensure the effective implementation of land claims, self-government and other agreements related to Aboriginal governments and organizations;
- coordinate and develop the policies, programs and activities of the government and its agencies that support Aboriginal and intergovernmental issues and relations in the province;
- continually monitor, review and evaluate the policies, programs, activities and services of the government and its agencies ensuring the perspectives of Aboriginal people are considered;
- continually monitor, review and evaluate the policies, programs, activities and services of the government and its agencies in relation to intergovernmental relations;
- advance the social and economic well-being of Aboriginal people in the province;
- provide public information and education in matters related to land claims;
- promote the military diversification and long-term operation of 5 Wing Goose Bay;
- act as the point of contact for the Federal Government where no analogous provincial department exists and the lead entity for the development of intergovernmental policy; and
- take necessary action to initiate, maintain or improve intergovernmental co-operation between the government of the province and sovereign governments.

LINES OF BUSINESS

The Secretariat is responsible for the development, implementation and administration of provincial policies and associated agreements respecting intergovernmental and Aboriginal issues.

INTERGOVERNMENTAL AFFAIRS

Policy and Planning: The Secretariat is responsible for monitoring and analyzing intergovernmental dimensions of constitutional, social, fiscal, economic and resource policy matters in order to formulate and provide policy advice on the development of government's intergovernmental strategy and agenda. The Secretariat has a legislated mandate to be a party to all intergovernmental agreements on behalf of the province. This ensures strong policy continuity across different policy areas to achieve the best results for Newfoundland and Labrador.

SOCIAL AND ECONOMIC POLICY: Policy formulation derives from an ongoing review and analysis of all intergovernmental issues relating to social and economic matters. These issues include education; immigration; labour market programs; health; social services; women's policy; housing; justice; internal and international trade; industry and economic development; transportation / infrastructure; emergency preparedness; protocol; foreign affairs; innovation; research and development; child, youth and family services policy; and national defence. It is also responsible for the identification and analysis of the province's intergovernmental priorities.

RESOURCE AND FISCAL POLICY: Policy formulation derives from an ongoing review and analysis of all intergovernmental issues relating to constitutional issues, fiscal and resource policy matters. These issues include federal presence; fisheries and oceans; agriculture; environment; tourism, culture and recreation; parks; forestry; energy; mining; wildlife; government services; crown lands; and, fiscal arrangements. It is also responsible for the identification and analysis of the province's intergovernmental priorities.

SUPPORT AND COORDINATION: The Secretariat builds relationships with other governments and international entities to advance the province's interests. The Secretariat advocates for Newfoundland and Labrador at bilateral, multilateral, regional and international intergovernmental meetings and conferences to promote Newfoundland and Labrador's positions on matters of importance to this province. The Secretariat further promotes the province's interests by assisting entities in their participation in intergovernmental meetings and negotiations, and their negotiation of intergovernmental agreements.

In lieu of a provincial department of defence, the Secretariat acts as a liaison for military officials and community stakeholders while representing the provincial interest. In recent years, defence activity has focused on training by allied forces at 5 Wing Goose Bay, working with the Department of National Defence on mutual issues of interest and advocating for improved search and rescue capabilities across all marine activities.

International activities also fall within the responsibility of the Secretariat. The Secretariat is responsible for the coordination of policies, programs and activities of the Government of Newfoundland and Labrador in relation to other sovereign governments.

ABORIGINAL AFFAIRS

POLICY AND PLANNING: The Secretariat, in collaboration with other provincial public entities, negotiates and implements agreements with the Federal Government and Aboriginal governments and organizations; liaises with other jurisdictions and provincial/national Aboriginal organizations; and manages intergovernmental relations with respect to Aboriginal issues.

In doing so, the Secretariat aims to ensure that provincial policies, programs and services consider the views of Aboriginal people in the province, mainly through the provision of advice to provincial departments and agencies and participation in provincial horizontal initiatives. It also participates in inter-jurisdictional working groups and committees, including with national Aboriginal organizations, to advance Aboriginal interests.

LAND CLAIMS, SELF-GOVERNMENT AND OTHER AGREEMENTS: The Secretariat represents the province in negotiations with the Federal Government and Aboriginal governments / organizations towards land claims, self-government, devolution and other agreements. The Secretariat is responsible for ensuring the implementation and management of these agreements, and providing leadership and advice with respect to any duty to consult Aboriginal organizations that may be owed by the Provincial Crown.

SUPPORT AND COORDINATION: The Secretariat assists and co-ordinates other interdepartmental and regional initiatives. The Secretariat liaises with other Aboriginal ministries and assists in the management of intergovernmental relations on national Aboriginal issues.

Photo: Apology Ceremony at Nutak.

VALUES

The Secretariat will focus on five core values while carrying out its activity plan over the next three years.

PROFESSIONALISM

Each employee uses their experience and expertise to provide the highest quality advice, analysis and service in a courteous and timely manner.

DIVERSITY AND INCLUSIVENESS

Each employee will treat people with respect, dignity and sensitivity, and will recognize the importance of diversity, encourage inclusiveness in the workplace, and respect the characteristics that make individuals unique.

INNOVATION AND INITIATIVE

Each employee takes initiative and endeavours to be proactive in addressing issues and developing innovative solutions to address existing and future interests and concerns of those we serve.

COLLABORATION AND CONSULTATION

Each employee will be supportive to those whom we serve and each other, and will seek knowledge and opinions of others, including Aboriginal governments and organizations, regional organizations, municipal governments, other interested organizations, stakeholders, experts and other relevant people, entities and sources when developing advice, policy and positions. Each person acknowledges the competencies and contributions of his or her colleagues.

ACCOUNTABILITY

Each employee accepts responsibility for his or her actions and is committed to reviewing their performance to improve quality of service, and understands that, as public servants, they are ultimately responsible to citizens.

PRIMARY CLIENTS

The clients of the Intergovernmental and Aboriginal Affairs Secretariat include:

- The people of Newfoundland and Labrador, whose interests the Secretariat represents in negotiating agreements that are fair and balanced, including Aboriginal land claims;
- The Premier, our Minister, and cabinet ministers, to whom officials provide information, policy advice, and logistical support, including at major intergovernmental meetings such as the Council of Atlantic Premiers, the Conference of New England Governors and Eastern Canadian Premiers, and the Council of the Federation;
- Labrador Innu, Labrador Inuit, Mi'kmaq, members of the NunatuKavut Community Council, and representative organizations in the province, who may need support to advocate to the Federal Government, an avenue to have input into provincial policies, to be consulted appropriately on resource management and development decisions, and co-operation to negotiate and implement agreements;
- Innu and Naskapi in Quebec and their representative organizations, who assert Aboriginal rights in Labrador and may need to be consulted appropriately on resource management and development decisions; and,
- All government entities that need policy advice on Aboriginal and intergovernmental issues.

VISION

The Intergovernmental and Aboriginal Affairs Secretariat's vision is of a strong, self-reliant, vibrant province, including Aboriginal communities, that is prosperous, inclusive, and respects diversity.

MISSION STATEMENT

The mission statement identifies the priority focus area of the minister between 2011-2017. It represents the key longer-term, six-year result that the minister and the Secretariat will work towards to achieve the strategic directions of government. The statement also identifies the measures and indicators that will assist the Secretariat and the public in monitoring and evaluating our activities. To this end, our mission is founded upon the need to ensure that the province is positioned to articulate its views effectively in its relationships with other governments, including Aboriginal governments / organizations. This mission ensures the minister is able to promote Newfoundland and Labrador's interests in the areas of intergovernmental and Aboriginal relations.

By March 31, 2017, the Intergovernmental and Aboriginal Affairs Secretariat will have advanced Newfoundland and Labrador's best interests with sovereign governments in Canada and abroad as well as with Aboriginal governments / organizations, while advocating for the progression of the social and economic development of Aboriginal communities in the province.

SHARED COMMITMENTS

Many goals and objectives could not be met without the participation and actions of partners. Collaboration is integral to achieving the objectives identified in the Activity Plan. On a daily basis, the Secretariat plays a lead role in coordinating among provincial departments and agencies, the Federal Government and other associated groups.

On intergovernmental issues, the Secretariat's work in coordinating intergovernmental relations means it works with other departments in nearly all areas. For example, shared commitments are central to each of the strategic directions of government being advanced through the Secretariat's work. The Secretariat's indicators likewise require shared commitments.

As examples of shared commitments, to promote 5 Wing Goose Bay, the Secretariat works with provincial entities and departments such as the Labrador Affairs Office, Environment and Conservation, and Innovation, Business and Rural Development. To assess developments in the Federal Government's presence in Newfoundland and Labrador, provincial departments provide the Secretariat with information about developments in federal staffing and the need for federal services. In preparation for intergovernmental meetings and in its relationships within the federation, the Secretariat works with all government departments to understand their issues and analyze, assist and develop policy positions.

On Aboriginal issues, the Federal Government has constitutional jurisdiction over and a fiduciary responsibility for Aboriginal people, and offers a variety of funding programs for people of Aboriginal descent. The programs and services provided by the Provincial Government to Aboriginal people are typically delivered by other departments or entities.

Virtually all the Secretariat's Aboriginal activities in fiscal year 2012-13, including those for which it is the designated lead, such as implementation of the Labrador Inuit Land Claims Agreement (LILCA), land claims negotiations with the Innu and intergovernmental agreement negotiations, involve collaboration with one or more public entities or Aboriginal groups/governments. These collaborative efforts support the Government's strategic direction to advance the well-being of Aboriginal communities.

Also, by working closely with other provincial departments and agencies, the Secretariat contributed to fulfilling the strategic direction to ensure the perspective of Aboriginal people was reflected in provincial social policy and programming by participating in horizontal initiatives such as the Poverty Reduction Strategy and the Violence Prevention Initiative. The Secretariat also worked with other departments that lead major economic developments to ensure that Aboriginal land claims and treaty rights were respected. This supported the Government's strategic direction to ensure authorized developments in areas in which Aboriginal rights have been asserted or land claim treaty rights have been established to appropriately reflect Aboriginal interests.

In light of these realities, in fiscal year 2012-13, the Secretariat provided a coordinating and advisory role on many of our shared commitments. Some of these include the:

- Aboriginal Affairs Working Group,
- Air Access Committee,
- Business Continuity Planning,
- Canada-European Union Comprehensive Economic and Trade Agreement Negotiations Committee,
- Committee on Climate Change, Energy Efficiency and Emissions Trading,
- Committee on the Inclusion of Persons with Disabilities,
- Department of Child, Youth and Family Services Transition Advisory Committee,
- Early Childhood Learning Strategy,
- Environmental Management and Planning Consultative Committee,
- Healthy Aging Strategy,
- Health Services Integration Fund,
- Hopedale Environmental Remediation Stakeholder Committee,
- Immigration and Multiculturalism Committee,
- Labour Market Development Agreement/Labour Market Agreement Deputy Ministers' Management Committee,
- Newfoundland and Labrador Administrative Data Identifier Standard,

- Northern Strategic Plan,
- Poverty Reduction Strategy,
- Skills Task Force,
- Social Housing Strategy,
- Steering Committee for Arctic Opportunities, and
- Violence Prevention Initiative.

While nearly all intergovernmental and Aboriginal commitments of the Secretariat are shared, particular examples of shared commitments are illustrated throughout the report where relevant.

Photo: The Honourable Charlene Johnson, Minister of Child, Youth and Family Services and Patricia Kemuksigak, Nunatsiavut Minister of Health and Social Development were joined by the Honourable Felix Collins, Minister for Intergovernmental and Aboriginal Affairs; the Honourable Nick McGrath, Minister Responsible for Labrador Affairs; Nunatsiavut President Sarah Leo; Johannes Lampe, Nunatsiavut Minister of Culture, Recreation and Tourism, staff of both the Department of Child, Youth and Family Services and the Nunatsiavut Government; as well as Inuit elders and foster parents for the signing of a Memorandum of Understanding between the Department of Child, Youth and Family Services and the Nunatsiavut Government in Nain on Tuesday, November 6, 2012.

HIGHLIGHTS AND ACCOMPLISHMENTS

In 2012-2013, the Intergovernmental and Aboriginal Affairs Secretariat worked to support the province's interests on both the national and international stage. Key priorities continued to focus on support to the Premier, Minister for Intergovernmental and Aboriginal Affairs and other ministers in their meetings and exchanges with other sovereign governments and Aboriginal groups.

The Secretariat worked in collaboration with departments and agencies to advance Newfoundland and Labrador's priorities with the Federal Government, either directly with federal ministers, government departments and agencies or in multilateral meetings. The following is a non-exhaustive list of the Secretariat's activities on key priorities.

INTERGOVERNMENTAL AGREEMENTS

The *Intergovernmental Affairs Act* provides that the Minister for Intergovernmental and Aboriginal Affairs or his or her designate shall be a party to the negotiation of each intergovernmental agreement and that each shall, before executed, be submitted to the minister and shall be signed by the minister or his or her designate. The province entered into 57 new or renewed agreements with governments to provide a range of funding, benefits and services to the people of Newfoundland and Labrador in 2012-13. Of these, 52 were with the Federal Government. A list of agreements signed in 2012-13 can be found at the end of this report.

A key priority for the Secretariat is to ensure agreements between sovereign governments contain appropriate language, support the principles of partnership and respect the constitutional division of powers. This helps advance the strategic direction of self-reliance as noted in our 2011 Activity Plan. The Secretariat may provide support and advice to departments at a number of stages, from the formulation through the negotiation to the finalization of these agreements. The depth of the Secretariat's involvement varies depending on factors such as the department's need for support and the priority of the agreement under intergovernmental policy, but in all cases the Secretariat works with the relevant department on drafts of the agreement as authority is sought to enter into the agreement.

MULTILATERAL MEETINGS

In 2012-2013, the Secretariat contributed to numerous intergovernmental meetings. The Premier, ministers and department officials received timely analysis and information about the political, administrative, fiscal and economic status as well as policy developments and positions of the federal, provincial and territorial governments. This is linked with the province's strategic directions of self-reliance and equity in the federation as noted in the 2011 Activity Plan.

THE COUNCIL OF ATLANTIC PREMIERS

Since 2000, Atlantic Premiers have worked through the Council of Atlantic Premiers in order to build strong relationships that strengthen economic competitiveness, improve the quality and cost-effectiveness of public services and promote the interests of the Atlantic provinces on national issues.

Newfoundland and Labrador attended the 21st session of the Council of Atlantic Premiers in Brudenell, Prince Edward Island on June 5-6, 2012. The meeting focused on the Atlantic workforce partnership, employment insurance, federal presence in Atlantic Canada, sustainable health care, fiscal arrangements, energy, joint procurement, promoting Atlantic Canada internationally, and social housing,

For more information about the Council of Atlantic Premiers, including communiqués issued following the meetings, visit the website at: www.cap-cpma.ca.

Photo: The Premier meets with her Atlantic counterparts in Brudenell, PEI on June 5-6, 2012

THE COUNCIL OF THE FEDERATION

Founded in 2003, the Council of the Federation was created by Premiers because they believe it is important for provinces and territories to play a leadership role in revitalizing the Canadian federation and building a more constructive and cooperative federal system. It held its annual summer meeting in Halifax July 25-27, as well as an International Economic Forum on November 22-23, also in Halifax. The Secretariat, in consultation and collaboration with many departments across government, provided strategic advice and support to the Premier during the meetings.

Issues discussed in 2012-13 included the Canadian Energy Strategy, healthcare innovation, federal-provincial fiscal arrangements, immigration, labour market agreements, retirement income, immigration, trade and infrastructure.

For more information about the Council of the Federation, including the communiqués issued by the Council following these meetings, visit the website at www.councilofthefederation.ca.

Photo: The Premier meets with her colleagues of the Council of the Federation in Halifax, July 25-27, 2012.

PREMIERS' MEETING WITH LEADERS OF THE NATIONAL ABORIGINAL ORGANIZATIONS

On July 25, 2012 Premiers met with National Aboriginal Organization leaders in Lunenburg, NS. The Secretariat as a whole provided strategic advice, relevant materials and on-site support to the Premier on issues discussed such as Aboriginal education and the creation of economic development opportunities, addressing violence against Aboriginal women and girls, as well as crisis and emergency management in Aboriginal communities. A renewed focus on Aboriginal housing was also a priority at this meeting.

During the reporting period, the Minister for Intergovernmental and Aboriginal Affairs also attended the Aboriginal Affairs Working Group on April 11, 2012 in Toronto as well as participated in the National Aboriginal Women's Summit III in Winnipeg, Manitoba on November 2, 2012.

THE CONFERENCE OF NEW ENGLAND GOVERNORS AND EASTERN CANADIAN PREMIERS

The Conference of New England Governors and Eastern Canadian Premiers was established in 1973 to expand economic ties among the states and provinces; foster exchanges on energy matters; advocate for environmental issues and sustainable development, and coordinate numerous policies and programs.

The 36th Annual Conference was held in Burlington, Vermont from July 29-30, 2012. The conference largely focused on regional clean energy and transportation issues, and included discussions about small-scale renewable power development and trade; energy transmission and infrastructure; new models for energy financing and procurement; new vehicle technology opportunities; border issues; and Canada-US relations. A total of four resolutions were agreed upon at this meeting, dealing with: energy, procurement, transportation, and climate change.

The Secretariat participated in the development of the meeting agenda in collaboration with Eastern Canadian and New England counterparts, and coordinated the preparation of policy advice to the Premier. The Secretariat also provided logistical support and strategic advice to the Minister of Innovation, Business and Rural Development during the meeting, as the Premier was unable to attend.

For more information about the Conference of New England Governors and Eastern Canadian Premiers, and to review the individual resolutions, visit the following websites: www.negc.org/premiers.html or www.cap-cpma.ca/.

Photo: Minister Keith Hutchings represented Newfoundland and Labrador at the Conference of New England Governors and Eastern Canadian Premiers held July 29-30, 2012.

VISITING INTERNATIONAL DIGNITARIES

Each year the province hosts numerous international dignitaries, who come to meet with the Premier, the Minister for Intergovernmental and Aboriginal Affairs, other cabinet ministers, and various government officials. The Office of Protocol (Executive Council) advises on matters of protocol and organizes state and ceremonial events and the Secretariat supports the Premier and the Minister for Intergovernmental and Aboriginal Affairs by undertaking research and providing strategic advice for such meetings. In 2012-13 the Secretariat was involved in hosting nine visiting dignitaries.

The Secretariat also played a role in hosting 46 dignitaries visiting for the Heads of Mission Economic Mission to the province. While the Office of Protocol and the Department of Innovation, Business and Rural Development were the lead organizers for the province, the Secretariat also hosted the delegation for a meeting with the Minister.

NATIONAL DEFENCE

The Secretariat continues to address the province's strategic direction on defence. The closure of the St. John's Marine Rescue Sub-Centre and impending plans to consolidate five Marine Traffic and Communications Centres into three will diminish federal capacity to respond to maritime emergencies. The Secretariat, in consultation and collaboration with Fire and Emergency Services – NL, and the Departments of Justice, Fisheries and Aquaculture, and Natural Resources, will continue to advocate for improved search and rescue (SAR) response from federal agencies and departments. Specifically, the province and Secretariat sought improved response times for airborne SAR, improved aircraft maintenance and reliability, and increased and stable SAR personnel numbers. The province is concerned that a lack of resources, un-serviceability of assets, and reduced coordination staff will reduce the reliability of SAR response in Newfoundland and Labrador.

The Province welcomes the Federal Government's decision to respond to calls to re-deploy a third CF-146 Griffon Helicopter at 5 Wing Goose Bay, which will likely have a positive impact on the operational readiness of the Base and could contribute to improved SAR response. The Secretariat will continue to work with other provincial departments to advocate for needed federal improvements to SAR processes, infrastructure, assets and personnel in Newfoundland and Labrador.

On August 13, 2012, Minister MacKay announced, as part of the Goose Bay Remediation Project, an additional $2 million investment in runway and roof repairs at 5 Wing. The Province is pleased to see this investment and will continue to encourage infrastructure upgrades at all military installations in the province.

In 2006, the Federal Government committed to establish a Territorial Defence Battalion (TDB) in St. John's, comprised of 100 regular force and 400 reserve force personnel, to assist the federal and provincial governments in countering various types of security threats and responding to natural disasters. On April 5, 2012, Minister MacKay tabled a response to a question in the House of Commons that detailed plans for TDBs including locations where they would be established. Newfoundland and Labrador was not included among the proposed locations, making it the only province originally promised a TDB not included in the most recently released plans. Minister Collins has sought clarification from Minister MacKay on this matter. In response, Minister MacKay noted that a "Vanguard Company" was established in St. John's in lieu of a TDB. Minister Collins has sought clarification on what exactly a Vanguard Company is and whether this has resulted in an increase in personnel or is simply a realignment of existing resources.

NUTAK APOLOGY CEREMONY

In 1956 the Provincial Government closed the community of Nutak, followed by Hebron in 1959, both located in northern Labrador. In January 2005, the Government of Newfoundland and Labrador delivered a statement of apology to the Inuit of the former Nutak and Hebron communities. On August 15, 2012 several of the former residents of Nutak, Nunatsiavut President Sarah Leo, the Provincial Minister for Intergovernmental and Aboriginal Affairs and Minister responsible for Labrador Affairs, the federal Minister for Intergovernmental Affairs and the President of the Queen's Privy Council, the federal Treasury Board President and provincial, federal and

Nunatsiavut Government officials participated in a ceremony in Nutak commemorating the formal apology made by the Government of Newfoundland and Labrador. The monument which was unveiled consists of three plaques, each in Inuktitut and English. The first presents the statement of apology by the Provincial Government to the Inuit of Nutak and Hebron; the second displays the Inuit's acceptance of the apology; and the third identifies the names of all the former residents of Nutak. A similar monument was erected in Hebron and unveiled during a 2009 ceremony.

Photo: Hebron, Newfoundland and Labrador.

INNU HEALING INITIATIVES

In 2011-12, the Chiefs of the Sheshatshiu Innu First Nation (SIFN) and the Mushuau Innu First Nation (MIFN) submitted a proposal to the Federal Government regarding a successor to the Labrador Innu Comprehensive Healing Strategy, the 'Innu Round Table', which would be Innu-led. In 2012, the Federal Government approved the Innu Round Table and since its establishment, members from the provincial and federal governments, and representatives from the Innu Nation, the SIFN and the MIFN have met regularly to discuss community challenges, community-based healing and act as a mechanism for devolution of programs and services.

In November 2012, the Provincial Government signed memoranda of understanding with the Sheshatshiu Innu First Nation and the Mushuau Innu First Nation, as well as with the Nunatsiavut Government, to improve planning around the safety and well-being of children and youth and enhance service coordination and delivery, which will aid in the devolution of child, youth and family services. The province wrote the Federal Government to discuss child and family services and expressed hope that the Federal Government would provide enhanced prevention services for child and family services for both Innu First Nations.

The Secretariat, in consultation with key departments, continued to work with the Innu and the Federal Government to develop Innu capacity and a plan for devolution of income support, which is expected to take place in 2013-14.

MIAWPUKEK FIRST NATION POWWOW

In July 2012, the Miawpukek First Nation in Conne River held its 17th annual Powwow, which was attended by the Minister for Intergovernmental and Aboriginal Affairs. The Powwow brought together traditional dancers, drummers, spiritual leaders and elders from across the Mi'kmaq Nation to celebrate their traditions, culture and spiritualism.

NUNATSIAVUT GOVERNMENT FISCAL FINANCING AGREEMENT

In March 2013, negotiations were concluded with the Nunatsiavut Government and the Federal Government on a new five-year Fiscal Financing Agreement (FFA). The FFA is a tripartite agreement that details federal funding for the Nunatsiavut Government to administer federal programs to Inuit. Under the FFA, the province commits to negotiate future agreements respecting funding with the Nunatsiavut Government should they decide to take over responsibility for the provision of provincial programs and services.

Photo: Government of Newfoundland and Labrador officials and Innu First Nations leaders come together to mark the momentous occasion of a joint MOU signing event which will enhance service delivery in Aboriginal communities. (left to right: Paul Davis, Minister of Transportation and Works; Kevin O'Brien, Minister of Municipal Affairs; Keith Russell, MHA for Lake Melville; Nick McGrath, Minister Responsible for Labrador Affairs; Felix Collins, Minister for Intergovernmental and Aboriginal Affairs; Charlene Johnson, Minister of Child, Youth and Family Services; Chief Simeon Tshakapesh of the Mushuau Innu First Nation, Chief Andrew Penashue of the Sheshatshiu Innu First Nation; and Deputy Grand Chief Jeremy Andrew for the Innu Nation of Labrador.)

REPORT ON PERFORMANCE

ISSUE 1: EQUITY IN THE FEDERATION

A strong federation has strong provinces and territories, working together, in the interests of their citizens. The Secretariat works to advance Newfoundland and Labrador's interests as a full partner with other provinces and territories and the Federal Government. In order to do this, Newfoundland and Labrador has to build and maintain productive relationships. This includes supporting the Premier's and ministers' attendance at intergovernmental meetings, such as the Council of the Federation, the Council of Atlantic Premiers, the Conference of New England Governors and Eastern Canadian Premiers, First Ministers' Meetings and ministerial meetings. It also requires the Secretariat to develop analysis of federal-provincial-territorial issues for its clients and to help coordinate intergovernmental activities across the Government of Newfoundland and Labrador.

The Secretariat works with the Department of Finance and other government entities in advocating for an equitable share of major federal transfers and funding delivered through intergovernmental agreements. It works to ensure that such funding aligns with the province's specific needs and unique characteristics. The Secretariat also works with other government entities in advocating for an equitable share of federal program spending that is responsive to the needs in Newfoundland and Labrador, including transfers to individuals.

Of particular importance is the Secretariat's role in protecting federal programming and employment in this province while advocating, where appropriate, for enhanced federal employment and programming in the province, commonly referred to as federal presence.

The Federal Government has sole responsibility for national defence as there is no provincial department or agency that has national defence as its primary mandate. The Secretariat acts as the lead provincial entity for these matters.

This includes advocating for issues of importance related to the province's three military installations at 5 Wing Goose Bay, 9 Wing Gander and CFS St. John's. The Secretariat further provides analysis and support on any other matters related to national defence. This role has involved promoting actions such as the military diversification and long-term operation of 5 Wing Goose Bay, by advocating for the base as an ideal site for foreign military training, and advocating for improved search and rescue services in Newfoundland and Labrador by increasing resources. By responding to these issues, the Secretariat assists in fulfilling government's long-standing strategic direction to promote military diversification and long-term operation of 5 Wing Goose Bay, and the need to have the Federal Government improve search and rescue response times in Newfoundland and Labrador.

Objective: By March 31, 2013, the Secretariat will have promoted Newfoundland and Labrador's right to equitable treatment in the federation.

Measure: Promoted Newfoundland and Labrador's right to equitable treatment

Indicators / Performance:

Indicator	Strategic approaches undertaken to promote increased federal presence in Newfoundland and Labrador
Performance	Over the past year, as the Federal Government continued to restrain spending while seeking additional savings, the Secretariat employed various approaches to encourage increased federal presence in the province while ensuring Newfoundland and Labrador maintains its equitable share of federal positions. The Secretariat worked to ensure federal responsibilities and programming were maintained and expanded in the province where appropriate. This included undertaking research and analysis to support the Premier and minister; the development of correspondence and attending meetings on federal presence issues. The Secretariat further presented specific proposals to federal officials for enhanced federal presence and worked to address specific instances of federal job losses and service cuts as well as potential program downloading. The Secretariat was involved in meetings and consultations with federal officials and developed assessments on federal activities to determine if there are opportunities for increased federal presence. The Secretariat identified challenges and risks to existing federal programming and funding in the province. Through 2012-13 the Secretariat continued to provide advice related to the disproportionate past effects of federal austerity, including materials for the Premier and minister. Such materials aided efforts to lobby the Federal Government in order to ensure that they maintain appropriate capacity in the province. The Secretariat analyzed federal budgets, federal announcements and other departmental information and sought clarification from federal ministers and officials where required. The Secretariat monitored reports and conducted in-house research on the federal public service in Newfoundland and Labrador. The Minister for Intergovernmental and Aboriginal Affairs used this work in communications to the Federal Government. Federal spending restraint and reductions required regular consultation with provincial departments regarding federal presence challenges and opportunities. By serving as a liaison between departments, the Secretariat consolidated information and addressed any information gaps. The Secretariat continued to work closely with provincial departments to identify strategic opportunities and developed advocacy approaches regarding specific cuts that affect federal presence while maintaining relationships and working with other provinces and territories through forums such as the Council of Atlantic Premiers to advance common concerns on federal reductions and potential federal

	downloading.
Indicator	Strategic approaches undertaken to promote military diversification and long-term opportunities for 5 Wing Goose Bay and other military matters where appropriate
Performance	On defence and search and rescue matters, the Premier and ministers have written the Federal Government on numerous occasions. Our government continued to inform the Federal Government of the importance of military installations in this province and advocated for past commitments to improve search and rescue service in Newfoundland and Labrador. The Secretariat actively assisted in marketing efforts by promoting the base to diplomats from Allied countries when they visited Newfoundland and Labrador. During 2012-13, ministers promoted foreign military training opportunities in the province in meetings with officials from Finland, France and the United States. In addition, the Secretariat worked with our federal counterparts in the Department of National Defence and the Department of Foreign Affairs and International Trade to assist in marketing the capabilities of 5 Wing. As there is no provincial department or agency that has national defence as its primary mandate, the Secretariat acts as the lead provincial entity for these matters. The Secretariat assisted the Department of National Defence in navigating the provincial system to seek regulatory approvals for its activities and to facilitate interactions with departments, such as seeking approval for the use of certain munitions for training exercises to addressing concerns arising from potential encroachment. This one-window approach ensures that often multi-faceted issues are strategically resolved.
Indicator	Advocated and made representations to the Federal Government, provinces and territories on issues of importance to the Province as they arise
Performance	The Secretariat prepared information for the Premier, minister and deputy minister and met extensively with federal officials as necessary to promote the interests on Newfoundland and Labrador. The Minister wrote 14 letters to provincial, federal and international counterparts advocating for issues of importance for the province. Further, the Secretariat worked with other departments to coordinate other intergovernmental correspondence to ensure opportunities to highlight intergovernmental priorities were taken into consideration and that a consistent approach was taken on issues when dealing with other governments.

Indicator	Coordinated interdepartmental intergovernmental activities
Performance	The staff of the Secretariat played an important role in coordinating the intergovernmental activities of government departments to ensure the consistent application of the intergovernmental policies of the province. This was accomplished through involvement in committees pertaining to intergovernmental activities and relations, providing advice on matters relevant to the province's relationships with other governments, and working with the various departments and agencies of the government to facilitate a coordinated response to intergovernmental issues. This work contributed to consistent representations to other governments in meetings, correspondence and the media. The Secretariat also worked to coordinate a consistent approach to the negotiation of intergovernmental agreements, policies and strategies. This included new emphasis on streamlining ongoing and recurring programs by seeking multi-year agreements. By providing advice to departments and government entities throughout the negotiation of intergovernmental agreements, the Secretariat worked to maximize the benefits to the province and ensure strong advocacy for the interests of Newfoundland and Labrador. Officials with the Secretariat participated in numerous interdepartmental committees addressing issues that are intergovernmental in nature. These committees have a focus on advancing the province's interests in an intergovernmental context and the role of the Secretariat is to ensure that the interests of all government departments are taken into account. The Secretariat continued to work with departments to ensure that the Premier, Cabinet and individual government ministers were provided with accurate and timely advice on intergovernmental issues. The Secretariat also monitored the positions and statements of other governments and advised government departments as appropriate on these matters. This informed government departments of the positions of other governments, whether within Canada or internationally.

ISSUE 2: SELF-RELIANCE

Newfoundland and Labrador is secure, confident and can engage governments, including the Federal Government, on our own terms. Newfoundland and Labrador has demonstrated its self-reliance both at home and on the world stage. Strong relationships with other governments can best be pursued from a position of self-reliance. Being self-reliant means taking an active role in promoting our priorities instead of being dependent on the Federal Government to protect the province's interests internationally.

The Secretariat works to formulate intergovernmental policy that represents the province's best interest, works to ensure intergovernmental agreements signed by the province are in its best interest, and builds relationships with national, sub-national and international governments and international entities, including through the Premier's and ministers' participation in such intergovernmental fora as the Conference of New England Governors and Eastern Canadian Premiers.

Objective: By March 31, 2013, the Secretariat will have worked to initiate, maintain and advance Newfoundland and Labrador's best interests with governments in Canada and abroad.

Measure: Worked to advance Newfoundland and Labrador's best interests with governments in Canada and abroad.

Indicators / Performance:

Indicator	Supported the advancement of the Province's jurisdictional ownership and effective control of petroleum and other resources in the waters adjacent to Newfoundland and Labrador
Performance	The Intergovernmental and Aboriginal Affairs Secretariat maintains ongoing collaboration with the Department of Natural Resources, the Department of Fisheries and Aquaculture and the Department of Justice as well as other provincial departments when appropriate to provide comprehensive analysis of issues related to the effective control over resources in the offshore. The Secretariat engaged in efforts to improve the efficiency and effectiveness of the province's current offshore regulatory structure, in a manner that is consistent with the principles of the Atlantic Accord as well as monitoring potential boundary issues and possible threats to the province's effective control over offshore resources. The Secretariat was actively involved with the Departments of Natural Resources, Fisheries and Aquaculture, Justice, Environment and Conservation, and Tourism, Culture and Recreation to ensure that a coherent and consistent approach was taken with respect to the jurisdictional ownership and effective control including: participation in the negotiation of intergovernmental agreements; the provision of policy advice; and involvement with committees dealing with intergovernmental issues. The Secretariat monitored the Federal Government's ongoing scientific research to support Canada's claim to the continental shelf under the United Nations Convention on the Law of the Sea. The Secretariat engaged in various issues related to the boundaries of Newfoundland and Labrador's offshore area and has engaged the Department of Natural Resources on the analysis of this material.

	During the 2012 Canada-Newfoundland and Labrador Coastal Ocean Management Committee (CNLCOM) meeting, it was decided to set up a senior official-level committee which met on January 22, 2013 with the Secretariat taking part. It was decided that by the fall of 2013, CNLCOM will move along the three approaches identified by senior officials: healthy ecosystems, collaborative and effective governance, and, sustainable use. CNLCOM is progressing from the planning phase to implementation and targeted engagement. The Secretariat also participated on the Provincial Coastal and Ocean Network in 2012. Items discussed include marine protected area planning, aquatic invasive species as well as competing needs and information sharing. The Regional Oversight Committee on Oceans Management held a Deputy Minister-level meeting in January 2013 to discuss priority areas of collaboration on oceans management in the province with three issues identified: marine protected areas network; aquatic invasive species and competing needs.
Indicator	Formulated intergovernmental policy to promote self-reliance
Performance	The Secretariat continually develops approaches to meet government's strategic directions and intergovernmental priorities. The Secretariat has offered advice and guidance on appropriate terms and conditions in intergovernmental agreements. Throughout the negotiation of intergovernmental agreements, the Secretariat worked to reach the most optimal terms and conditions for Newfoundland and Labrador. The Secretariat provided support to the Premier, Cabinet and ministers, in consultation with departments, for all major intergovernmental meetings. This work includes the development of intergovernmental advice and guidance on issues of importance to Newfoundland and Labrador as needed.
Indicator	Conducted analysis and provided input to ensure intergovernmental agreements are in the province's best interests
Performance	The Secretariat signed 57 intergovernmental agreements in 2012-13. This included 52 agreements with the Federal Government. There were fewer agreements signed over the previous year as the Secretariat implemented a policy of encouraging the signing of multi-year rather than yearly agreements for long-term, ongoing initiatives where beneficial to the Province. This helps create efficiency by renegotiating agreements less frequently and helps "lock-in" funding creating program security. All agreements were negotiated in a consistent manner to ensure the province's best interests were supported. The Secretariat reviewed the

	agreements and worked with departments to eliminate problem clauses, seek better terms for the Province and ensure that agreements promote provincial aims and directions.
Indicator	Contributed to building our own relationships with national and sub-national governments, within Canada and abroad, and international entities
Performance	The Secretariat supported the Premier, ministers and departments in further building relations with national, sub-national and international governments. This included providing support to the Premier in intergovernmental meetings in the form of briefings and logistical preparations, as well as assisting departments in their preparations for meetings with the Federal Government, other provinces and territories, and foreign government representatives. Premiers met with leaders of National Aboriginal Organizations on July 25, 2012. The Council of the Federation, which is the meeting of Canada's Premiers, met on July 25-27, 2012 and November 22-23, 2012. The Secretariat participated in preparations for the meeting through conference calls and meetings of officials and provided support for the Premier's participation. The Council of Atlantic Premiers met in Brudenell, Prince Edward Island on June 5-6, 2012. The Secretariat led the province's preparations for this meeting through conference calls and meetings with officials and provided support for the Premier's participation. The Conference of New England Governors and Eastern Canadian Premiers was held on July 29-30, 2012 in Burlington, Vermont. The Minister represented the province at the Aboriginal Affairs Working Group on April 11, 2012. For each of the Council of the Federation, Council of Atlantic Premiers and the Conference of New England Governors and Eastern Canadian Premiers, the Secretariat participated in the development of meeting agendas, the preparation of common positions, and the preparation of conference logistics in collaboration with provincial, territorial and state colleagues. Throughout 2012-2013, the Secretariat also represented the province on the Council of the Federation's Steering Committee and Senior Officials' Committee. The Secretariat also represented the province on the Council of Atlantic Premiers Management Committee and Management Committee Officials' Committee as well as on the Coordinating

Committee of the New England Governors and Eastern Canadian Premiers, and the preparatory committees of the Aboriginal Affairs Working Group.

The Secretariat's participation in these venues ensured that the interests of the province are fully represented at all intergovernmental meetings the Premier attends with her counterparts in Canada and the United States. Through the preparation process the Secretariat consulted a wide range of government departments to ensure that the most balanced and strategic advice was provided to the Premier.

ISSUE 3: ABORIGINAL INTERESTS

People of Aboriginal descent have unique social and economic needs, resulting from historic, social, cultural, and geographic factors. Government policy and programs that do not reflect these unique needs that arise from the noted factors are less likely to advance the social and economic development of Aboriginal people in the province. The vision and mission of the Secretariat is to ensure that provincial government policies and programs are appropriately adapted or modified to account for these unique needs in order to promote the effective social and economic development of Aboriginal communities of the province. The Secretariat continues to advocate for the appropriate consideration and integration of these unique needs into provincial programs and services.

The Secretariat plays a key role in ensuring that information and advice regarding Aboriginal interests inform decisions on Provincial Government policy and programs. This can be achieved by encouraging communications and partnerships with governments, Aboriginal people, communities, organizations and other stakeholders.

Objective: By March 31, 2013, the Intergovernmental and Aboriginal Affairs Secretariat will have provided input to support Aboriginal interests in government policy and programs.

Measure: Provided input

Indicators / Performance:

Indicator	Provided input on Aboriginal perspectives in the development of government policy and programs
Performance	Through interdepartmental consultation and communication, providing input into interdepartmental working groups, attending committee meetings and utilizing an Aboriginal lens when reviewing cabinet submissions, the Secretariat advocated the perspectives of Aboriginal people. The Secretariat continued to work with other Provincial Government departments to ensure Aboriginal perspectives were considered when developing policy, programs and initiatives. To do this, in 2012-13, the

	Secretariat actively participated in a number of horizontal initiatives and interdepartmental working groups, including: • Aboriginal Affairs Working Group, • Business Continuity Planning, • Committee on Climate Change, Energy Efficiency and Emissions Trading, • Committee on the Inclusion of Persons with Disabilities, • Department of Child, Youth and Family Services Transition Advisory Committee, • Early Childhood Learning Strategy, • Environmental Management and Planning Consultative Committee, • Healthy Aging Strategy, • Health Services Integration Fund, • Hopedale Environmental Remediation Stakeholder Committee, • Newfoundland and Labrador Administrative Data Identifier Standard, • Northern Strategic Plan, • Poverty Reduction Strategy, • Skills Task Force, • Social Housing Strategy, • Steering Committee for Arctic Opportunities, • Violence Prevention Initiative, • Provincial Coastal and Ocean Network, • Canada-Newfoundland Coastal Ocean Management Committee, • Innu Round Table, and • Interdepartmental Land Use Committee.
Indicator	Government consultations are supported to enable Aboriginal perspectives to be considered
Performance	The Secretariat conducted consultations with Aboriginal organizations asserting Aboriginal rights in the province, natural resource proponents, and the public on the draft Aboriginal Consultation Policy in May and

June of 2012. These consultations, in addition to consultations with relevant government agencies, informed further development and refinement of the draft Aboriginal Consultation Policy. Finalization of the Aboriginal Consultation Policy is anticipated in 2013-2014, at which time the Secretariat will begin drafting Model Aboriginal Consultation Guidelines to provide a step-by-step guide for Aboriginal consultation on land and resource decisions contemplated by government which could adversely impact asserted or proven Aboriginal rights.

As part of this policy development process, the Minister addressed the Newfoundland and Labrador/Québec Mining Forum on October 16, 2012 in Happy Valley-Goose Bay and a Mining Industry NL Conference on November 1, 2012 in St. John's to raise awareness and understanding of the forthcoming consultation policy.

Concurrent with the development of the Aboriginal Consultation Policy, the Secretariat is committed to working with all Aboriginal organizations asserting Aboriginal rights in Labrador on conservation and management of the George River Caribou Herd. In addition, the Secretariat continued work with other government entities in Aboriginal consultation activities including the Lower Churchill Generation Project, the Labrador-Island Transmission Link Project, the Kami Iron Ore Project, numerous mineral exploration and mining development initiatives, and other developments in Labrador.

The Secretariat participated in an Atlantic community of practice and federal-provincial-territorial working group on Aboriginal consultation, to learn from and share best practices with other jurisdictions.

Throughout the reporting period, the Secretariat met with project proponents on Aboriginal consultation activities for resource development in Labrador. The Secretariat also met with Aboriginal organizations in both Labrador and Quebec on consultation activities, on resource development as well as wildlife management.

The Secretariat also coordinated the Provincial Government's relationship with Aboriginal organizations in the province through a variety of committees, meetings, teleconferences and negotiation tables, including the Innu Round Table, the Innu land claims and self-government negotiations and the Miawpukek First Nation self-government negotiations.

The Secretariat managed the government-to-government relationship with the Nunatsiavut Government including participating in the Labrador Inuit Land Claims Agreement (LILCA) Implementation Committee, LILCA Implementation Plan renewal discussions, Fiscal Financing Agreement negotiations, and other negotiations.

The Secretariat also interacted with the Nunatsiavut Government on a

	variety of issues, including the Labrador Inuit Settlement Area Land Use Plan, Hopedale remediation project, Inuit Housing Needs Assessment, management of the George River Caribou Herd, as well as the Nutak Apology Ceremony, which took place on August 15, 2012 to commemorate the formal apology made by the Provincial Government to former residents of Nutak that were relocated from that community in 1956. In fiscal year 2012-13, the Secretariat ensured Aboriginal perspectives were considered in such areas as government consultations on Forest Management District 19 and 22 planning, pre-budget consultations, applications for Crown land, mining and mineral exploration, quarry permits, environmental assessments, the Moose Management Program, the *Safe and Caring Schools Act*, the workers compensation System, and Phase II of the Violence Prevention Initiative.
Indicator	Facilitated Aboriginal women's input on public policy, programs and legislation
Performance	The Secretariat acknowledges the importance of Aboriginal women's issues and strives to use an Aboriginal Women's lens when analyzing policy documents and providing advice to other departments. The Secretariat promotes cooperation and communication between Aboriginal organizations and government by connecting various Aboriginal women's organizations with different departments and entities, such as the Women's Policy Office; Health and Community Services; Child, Youth and Family Services; and Education. The Secretariat facilitates Aboriginal women's input on a national level through its involvement with the Violence Against Aboriginal Women Working Group, a sub-committee of the Aboriginal Affairs Working Group. To foster increased cooperation on Aboriginal women's concerns, the Minister met with the Newfoundland Aboriginal Women's Network on January 13, 2013.
Indicator	Advised departments on consultation obligations with respect to Aboriginal governments / organizations on resource management and development in the province
Performance	The Secretariat reviews all resource development applications and environmental assessment processes in Labrador to ensure Aboriginal perspectives are considered and that Aboriginal organizations / governments are consulted appropriately. The Secretariat provides advice on mineral exploration referrals and applications and Crown land

	applications in Labrador. The Aboriginal Affairs Branch continued to provide advice on asserted Aboriginal land claims and treaty rights to the Departments of Natural Resources, Transportation and Works, Environment and Conservation, and Service NL during its review of regulatory applications in 2012-2013.
Indicator	Worked with the Federal Government regarding federal investment and policies that are reflective of the needs and opportunities in Aboriginal communities
Performance	The Secretariat advocated for federal investment and policies that reflect the needs and opportunities in Aboriginal communities through its work with the Aboriginal Affairs Working Group, whose priority areas include economic development, education and violence against Aboriginal women and girls. The Aboriginal Affairs Working Group continued to seek federal participation in the working groups process, as the Federal Government has a constitutional jurisdictional and fiduciary responsibility for Aboriginal people in Canada.

ISSUE 4: EFFECTIVE RELATIONSHIPS

People of Aboriginal descent in the province have aspirations influenced by their history, culture, and social and economic circumstances. The Secretariat plays a lead role in negotiating land claims and self-government agreements as well as building and maintaining cooperative relationships with Aboriginal governments / organizations. The Secretariat works with the Federal Government and Aboriginal governments / organizations to ensure they benefit from federal programs and services available to people of Aboriginal descent.

The Intergovernmental and Aboriginal Affairs Secretariat promotes sustainable social and economic development that strengthens Aboriginal communities by addressing, among other things, asserted Aboriginal rights, Aboriginal governance and effective intergovernmental relationships.

Objective: By March 31, 2013, the Intergovernmental and Aboriginal Affairs Secretariat will have promoted sustainable social and economic development that strengthens Aboriginal communities.

Measure: Promoted sustainable social and economic development.

Indicators / Performance:

Indicator	Worked with Innu Nation and Canada towards a final land claims agreement and implementation plan
Performance	Currently the Provincial Government, Federal Government and the Innu Nation have final agreement negotiation sessions scheduled on a monthly basis until the end of the fiscal year. These negotiation sessions

	rotate between the Innu communities, Ottawa and St. John's and include the negotiation of the Final Agreement Implementation Plan and legal / technical drafting. A final agreement will provide the Innu with the authority to govern themselves and make laws in a variety of areas such as child, youth and family services, education and health. It will provide economic benefits from resource development in their settlement area, as evidenced by the Tshash Petapen ("New Dawn") Agreement.
Indicator	Strived to achieve devolution agreements with the Innu Nation and the Federal Government on appropriate provincial programs and services
Performance	In November 2012, the Provincial Government signed memoranda of understanding with the Sheshatshiu Innu First Nation and the Mushuau Innu First Nation, as well as with the Nunatsiavut Government, to improve planning around the safety and well-being of children and youth and enhance service coordination and delivery, which will aid in the devolution of child, youth and family services, as the MOUs further enhance Innu capacity in policy and program development and delivery. This is required prior to being able to consider devolution. The province wrote the Federal Government to discuss child and family services and expressed hope that the Federal Government would provide enhanced prevention services for child and family services for both Innu First Nations. The Secretariat, working with key departments, continued to work with the Innu and the Federal Government to develop a plan for devolution of income support, which is expected to take place in 2013-2014.
Indicator	Negotiated with the Nunatsiavut Government and the Federal Government devolution agreements in areas of provincial jurisdiction pursuant to the Labrador Inuit Land Claims Agreement (LILCA) and its associated Fiscal Financing Agreement, upon the request of the Nunatsiavut Government
Performance	No work was done on this indicator as the Nunatsiavut Government has not yet requested negotiations with the province in respect of a devolution agreement.
Indicator	Strived to achieve a final self-government agreement with the Miawpukek First Nation and the Federal Government
Performance	The Miawpukek First Nation, the Government of Canada and the Provincial Government continued to negotiate an Agreement-in-Principle, including chapters on justice and child and family services. Negotiations

	have taken place regularly, and the parties anticipate signing the Agreement-in-Principle in 2013-14.
Indicator	Continued progress in the implementation of the LILCA
Performance	The Secretariat is a member of the tripartite Implementation Committee with the Federal Government and the Nunatsiavut Government. Considerable work was undertaken in 2012-2013. The Province and the Nunatsiavut Government negotiated and signed a funding agreement for 2012-13 respecting the province's one third share of the funding for the Dispute Resolution Board. In June 2012 the Provincial Government, the Nunatsiavut Government, the Federal Government and the respective chairs of the boards signed a funding agreement for 2012-13 to provide funding to each of the Torngat Joint Fisheries Board and the Torngat Wildlife and Plants Co-management Board. Negotiations were concluded with the Nunatsiavut Government and the Federal Government on a new five-year Fiscal Financing Agreement, a subsidiary agreement to the LILCA. The Provincial Government, the Nunatsiavut Government and the Federal Government signed a memorandum of agreement on technical amendments to the LILCA. The Province passed the amendments to the *Labrador Inuit Land Claims Agreement Act* in June 2012. The amendments will be proclaimed once the Nunatsiavut Government and the Federal Government approve the amendments. The Nunatsiavut Assembly approved the amendments in September 2012. It is anticipated the Federal Government will approve the amendments in 2013-14. The Regional Planning Authority submitted its final draft Land Use Plan for the Land Inuit Settlement Area to the Province and the Nunatsiavut Government in March 2012. The Province reviewed the draft Plan and anticipates making a final decision on the Plan for matters within provincial jurisdiction in 2013-14. The Nunatsiavut Executive Council approved the draft Plan on Labrador Inuit Lands in July 2012 and the legislation to enact the Plan went through first reading in the Nunatsiavut Assembly in December 2012. The province contributed to the LILCA 2010-11 Annual Report, published by the LILCA Implementation Committee.

Indicator	Continued to work with the Federal Government regarding its constitutional responsibility towards the Aboriginal people of the province, in particular by providing Aboriginal programs and services to all eligible people of Aboriginal descent in the province
Performance	The province continues to urge the Federal Government to take further responsibility for Aboriginal people. One example of this is that the province has conveyed to the Federal Government that the Inuit of Labrador are not receiving equitable federal housing funding when compared to the federal housing funding provided to other Inuit. Membership application deadline for the Qalipu Mi'Kmaq First Nation (QMFN) was November 30, 2012. QMFN and federal officials originally anticipated a membership approximating 15,000; however, a significantly higher number of applicants lengthened the enrolment period. The Secretariat worked with federal officials in order to increase efficiency during the application period to ensure timely issuance of provincial documents needed for these applications. Members of the QMFN can access federal programs and services for First Nations members such as Non-Insured Health Benefits and the Post-Secondary Student Support Program. The province remains supportive of QMFN members accessing these services.
Indicator	Continued to work with the Aboriginal Affairs Working Group
Performance	On April 11, 2012 representatives from the Provincial Government attended the Aboriginal Affairs Working Group meeting for the provincial and territorial ministers responsible for Aboriginal affairs and Leaders of the National Aboriginal Organizations, which focuses on the areas of economic development, education and ending violence against Aboriginal women and girls. The Progress Report prepared by the Aboriginal Affairs Working Group officials was presented to Premiers and National Aboriginal Organization Leaders at the July 2012 meeting in Nova Scotia for review and approval. In November 2012 the Secretariat participated in the third National Aboriginal Women's Summit in Manitoba, an Aboriginal Affairs Working Group initiative that focused on murdered and missing Aboriginal women and girls. The Secretariat participated in the preparation for these meetings as well as participated in the Deputy Ministers' and officials' committees throughout the reporting period.

Indicator	Advocated for the Federal Government to make a decision regarding the land claim of the NunatuKavut Community Council and continued to encourage the Federal Government to provide access to federal programs and services to members of NunatuKavut Community Council
Performance	In 2012-2013, the Secretariat discussed the NunatuKavut Community Council Inc.'s land claim with Aboriginal Affairs and Northern Development Canada and continued to urge the Government of Canada to make a decision on that claim.
Indicator	Considered the view of Aboriginal women respecting legislation, policy, programs and services
	The Secretariat considers the interests of Aboriginal women in assessing, analyzing, developing, adapting and implementing policies and programs through collaboration with the Women's Policy Office, other departments, and various Aboriginal women's organizations.

The Secretariat will report on the same objectives and indicators in 2013-14 as it did in 2012-13.

OPPORTUNITIES AND CHALLENGES

The Intergovernmental and Aboriginal Affairs Secretariat is aware that there may be potential challenges and opportunities that will require further consideration as the Secretariat proceeds with implementing its mandate and meeting its planned objectives. These opportunities will require negotiation, collaboration, coordination, facilitation and analytical expertise to ensure the mandate of the Secretariat is met.

The Canadian intergovernmental environment is continually transforming as leadership and priorities change. In response to such changes, the Secretariat facilitates the province's positioning on issues of specific and common concern to achieve the vision of a province which is recognized as making an important contribution to a strong and united Canada which is treated equitably within the federation.

RELATIONS WITH THE FEDERAL GOVERNMENT

Through 2013-2014, the Government of Newfoundland and Labrador will continue its efforts to encourage fair and equitable treatment as a full and respected member of the Canadian federation, particularly, but not exclusively, regarding national programs. The Federal Government has an important role in supporting programs and policies in this province. It is critical that this role is maintained or enhanced where required even as the Federal Government engages in efforts to reign in its spending. While the aim of fiscal sustainability is an important focus for government, it is equally important that the Federal Government maintain its presence and input into the province and not effectively download areas of federal responsibility onto the provincial government.

There are also fiscal implications for funding and employment in the province which could ultimately force the provincial government to provide funding and programs in areas vacated by the Federal Government or implementing mandates imposed by federal authorities. Clear examples of federal changes with likely significant impacts on provincial fiscal health are the proposed changes to Employment Insurance and Old Age Security. These changes could result in our government having to provide greater social assistance payments to offset the loss of this income for vulnerable citizens.

The Federal Government needs to understand the unique needs and perspectives of Newfoundland and Labrador and must not lose sight of its responsibilities. Our citizens have every right to expect the services required of their Federal Government. Coordinating with the appropriate departments and officials at the federal and provincial levels, the Secretariat continues to encourage the Federal Government to protect our regional and provincial interests. The Secretariat will also continue to press the Federal Government to engage in open dialogue with the Provincial Government to ensure our perspectives are understood, and our provincial needs are addressed and met. The Secretariat will also work with departments and agencies to ensure that ongoing collaborative federal-provincial efforts continue to be productive.

The Secretariat will continue to urge the Federal Government to more fully discharge its constitutional responsibilities to Aboriginal peoples by both expanding and intensifying federal commitments to Aboriginal persons in this province.

OBLIGATIONS TO INTERGOVERNMENTAL MEETINGS

Intergovernmental meetings provide opportunities to advance the province's key priorities on regional, national and international stages. In 2013-2014, the Government of Newfoundland and Labrador will continue to work through organizations such as the Aboriginal Affairs Working Group, the Council of the Federation, Conference of New England Governors and Eastern Canadian Premiers and the Council of Atlantic Premiers. The Secretariat will also support work regarding the Canadian Energy Strategy and the Employment Insurance Task Force.

The Intergovernmental and Aboriginal Affairs Secretariat will support the Premier and the Minister for Intergovernmental and Aboriginal Affairs as they participate in these organizations. The Secretariat will develop, with other jurisdictions, the agenda and common positions; develop and implement logistical arrangements related to the province's participation; give strategic advice in consultation with other Provincial Government departments; and provide strategic advice and on-site support during meetings. Following such meetings, the Secretariat will collaborate with Provincial Government departments and agencies and other jurisdictions to implement Premiers' directions and report on their progress.

NATIONAL DEFENCE

The Federal Government's $3.1 billion plan to purchase new fixed-wing search and rescue planes is progressing. Newfoundland and Labrador welcomes new investments to enhance search and rescue capabilities in our province and encourages the Federal Government to take this opportunity to also review the distribution of fixed-wing assets in eastern Canada. There is evidence, including a 2010 National Research Council of Canada report, Review of the Statement of Operational Requirement for the Fixed Wing Search and Rescue Aircraft – Final Report, that the existing bases may not represent an optimum option for SAR response. The report places particular emphasis on the potential benefits for overall SAR response that could be derived from basing fixed-wing aircraft at 9 Wing Gander.

Throughout 2012-13, the Federal Government has made a number of indications about their continued commitment to establish an operational role for 5 Wing Goose Bay, particularly in the area of arctic sovereignty. Minister Collins wrote to Minister MacKay in November 2012 and March 2013 seeking an update on federal commitments to 5 Wing, including the establishment of an unstaffed aerial vehicles squadron at 5 Wing to provide surveillance over the Atlantic Ocean and eastern Arctic. This may provide an opportunity in 2013-14 to further advance this issue. The strategic importance of military assets in Newfoundland and Labrador must not be overlooked. Our proximity to the Atlantic and Arctic Oceans and position between major powers continues to make Newfoundland and Labrador a key transit base for transport and tactical aircraft. The 130,000 km^2 flying training area and the ability to provide training opportunities in both arctic and desert-sands conditions make Labrador an ideal location for multiple foreign military training exercises. Our natural ice-free ports and access to the ocean provide opportunities for marine-based training. There is ample opportunity for the federal government to capitalize on. The Secretariat will continue to lobby for an operational role for 5 Wing Goose Bay.

Since 2006, the Federal Government has committed to market 5 Wing Goose Bay as a training destination for foreign militaries. Upon request, during the reporting period Minister MacKay

transmitted a copy of the marketing plan for the 5 Wing to Minister Collins. The Secretariat will continue to seek further action on this commitment by the Federal Government, and will continue to utilize diplomatic visits from representatives of foreign countries to talk about the training opportunities available at 5 Wing Goose Bay.

There is a need to reduce search and rescue response times and ensure resources are geographically dispersed. Minister Collins has also sought a recommitment from the Federal Government to establish a Territorial Defence Battalion in St. John's. The Secretariat will continue to advocate for these issues.

INTERGOVERNMENTAL AGREEMENTS

The Secretariat will continue to carry out its legislated responsibilities pertaining to the negotiation and signing of intergovernmental agreements. It will continue to seek opportunities for improving agreements.

The Secretariat will work with its federal counterpart (the Privy Council Office), as well as provincial and federal departments to ensure that agreements with the other governments, particularly the Federal Government, are respectful of Newfoundland and Labrador as a member of the Canadian federation.

ABORIGINAL CONSULTATION POLICY

In May 2012, the province released a draft Aboriginal Consultation Policy (Policy) for Aboriginal, industry and public review and comment. This consultation process served to refine and inform development of the final Policy, which is scheduled to be released in early 2013-14. The overall objective of the policy is to improve efficiencies, facilitate addressing potential impacts on asserted Aboriginal rights and produce a more effective approval of permits and authorizations. This will support and encourage sustainable economic development in areas of Labrador and ensure Aboriginal organizations with asserted rights in such areas are given opportunity to raise any potential adverse impacts on those asserted rights from development activities.

The Secretariat will continue ensuring the consideration of Aboriginal issues and concerns during the development of provincial policy, programs and services. This consideration is supported by providing an Aboriginal perspective, striving to help progress the economic and social well-being of all Aboriginal people and their communities, and maintaining optimism for future opportunities.

FINANCIAL STATEMENTS 2012-13

	Actual $	Amended $	Original $
MINISTER'S OFFICE			
Salaries	**267,038**	275,000	275,000
Employee Benefits	**676**	700	-
Transportation and Communications	**51,503**	84,300	85,000
Supplies	**3,491**	7,000	7,000
Purchased Services	**2,686**	8,000	8,000
Total: Minister's Office	**325,394**	375,000	375,000
EXECUTIVE SUPPORT			
Salaries	**1,143,796**	1,174,700	720,800
Employee Benefits	**7,082**	7,300	3,000
Transportation and Communications	**48,270**	103,700	108,000
Supplies	**12,567**	18,000	18,000
Professional Services	-	5,000	5,000
Purchased Services	**329,902**	385,700	385,700
Property, Furnishings and Equipment	**275**	3,600	3,600
Grants and Subsidies	**35,700**	49,400	49,400
	1,577,592	1,747,400	1,293,500
Revenue – Provincial	**(76,440)**	-	
Total: Executive Support	**1,501,152**	1,747,400	1,293,500
INTERGOVERNMENTAL POLICY ANALYSIS AND COORDINATION			
Salaries	**639,355**	642,400	707,400
Employee Benefits	**41,487**	65,100	65,700
Transportation and Communications	**277**	600	-
Total: Intergovernmental Policy Analysis and Coordination	**681,119**	708,100	773,100

	Actual $	Amended $	Original $
ABORIGINAL AFFAIRS			
Salaries	**719,187**	720,400	836,000
Employee Benefits	**948**	1,000	1,000
Transportation and Communications	**63,797**	108,400	110,000
Supplies	**7,419**	14,300	14,300
Professional Services	**-**	18,800	20,000
Purchased Services	**27,160**	37,400	16,100
Property, Furnishings and Equipment	**100**	100	-
Grants and Subsidies	**497,794**	563,500	563,500
	1,316,405	1,463,900	1,560,900
Revenue – Provincial	**(59,703)**	-	-
Total: Aboriginal Affairs	**1,256,702**	1,463,900	1,560,900
TOTAL: INTERGOVERNMENTAL AND ABORIGINAL AFFAIRS SECRETARIAT	**3,764,367**	4,294,400	4,002,500

INTERGOVERNMENTAL AGREEMENTS SIGNED IN 2012-13

NL PARTY	OTHER PARTY	NAME OF AGREEMENT	Signed*
Department of Advanced Education and Skills (AES)	College of the North Atlantic and Government of Greenland	MOU- College of the North Atlantic-Building and Construction School-Government of Greenland	12-Sep-12
AES	Revenue Canada	MOU- Income Verification Programs between Revenue Canada and Government of NL	28-Nov-12
AES	Nova Scotia, Prince Edward Island, New Brunswick	Atlantic Provinces Community College Consortium (APCCC) MOU Amendment	10-Jan-13
AES	Aboriginal Affairs and Northern Development Canada	Provincial and Territorial Government Funding Agreement for the Province of NL (Income Support) for 2012-2013 (1213-02-000128)	13-Mar-13
AES	Citizen and Immigration Canada	Canada-NL to Extend the MOU on the Off-Campus Work Permit Program for International Students	14-Aug-12
Department of Child Youth and Family Services	Aboriginal Affairs and Northern Development Canada	Provincial and Territorial Government Funding Agreement for the Province of NL (Child Youth and Family Services) for 2012-2013 (1213-02-000127)	13-Mar-13
Department of Education	Industry Canada	F/P Agreement With Industry Canada for the Community Access Program Youth Initiative 2012-2013 (Project Number: 33G-510424)	17-Sep-12
Department of Environment and Conservation	Environment Canada	Importance of Nature to Canadians Survey Specified Purpose Account Agreement	2-Oct-12

Human Resource Secretariat	Public Works and Government Services	Intergovernmental Agreement on Language Services Between the Government of Newfoundland and Labrador (359) and the Translation Bureau Public Works and Services Canada (April 1, 2012- March 31, 2013)	24-May-12
Department of Finance (FIN)	Canada Revenue Agency	Agreement to Amend the Tax Collection Agreement between Government of Canada and the Government of Newfoundland and Labrador	17-Jul-12
FIN	Canada Revenue Agency	Amendment to the Residency and Income Verification MOU dated May 12, 2011 between the Province of Newfoundland and Labrador and Canada Revenue Agency	6-Dec-12
Department of Health and Community Services (HCS)	Health Canada	Blood Safety Contribution Program Agreement (6797-15-2011 / 10720003)	28-May-12
HCS	FPT Ministers Responsible for Seniors Health (excluding Québec)	Intergovernmental Agreement for the Management of the F/P/T Seniors Forum Budget	1-Nov-12
HCS	Health Canada	Amending Agreement #2- Drug Treatment Funding Program (DTFP) 6559-01-2009/7730070	28-Nov-12
HCS	Health Canada	Amending Agreement #2- Contribution- Drug Treatment Funding Program (DTFP) 6559-01-2009/7730072	28-Nov-12
HCS	British Columbia, Alberta, Saskatchewan, Manitoba, Ontario, New Brunswick, Nova Scotia	Fabry's Disease Research Study- Amending Agreements (September 30, 2012)- Genzyme, Shire and Coordinating Centre Agreement	13-Feb-13

HCS	Canadian Blood Services, British Columbia, Alberta, Saskatchewan, New Brunswick, Prince Edward Island	Amending Letter of Intent Regarding the Organs and Tissue Donation and Transplantation Program	14-Mar-13
HCS	Health Canada	Health Funding Agreement (Project Based- Flexible Funding- Provincial Government)	28-Mar-13
Department of Innovation, Business, and Rural Development	FPT Ministers Responsible for Internal Trade (excluding Nunavut)	12th and 13th Protocol of Amendment on the Agreement on Internal Trade	21-Jun-12
Intergovernmental and Aboriginal Affairs Secretariat (IGAAS)	Nunatsiavut Government and Aboriginal Affairs and Northern Development Canada	MOA to Amend the Labrador Inuit Land Claims Agreement	20-Apr-12
IGAAS	Nunatsiavut Government and Aboriginal Affairs and Northern Development Canada	Torngat Joint Fisheries Board-Labrador Inuit Land Claims Agreement (April 1, 2012- March 31, 2013)	28-May-12
IGAAS	Nunatsiavut Government and Aboriginal Affairs and Northern Development Canada	Torngat Wildlife and Plants Co-Management Labrador- Labrador Inuit Land Claims Agreement (April 1, 2012- March 31, 2013)	28-May-12
IGAAS	Nunatsiavut Government and Aboriginal Affairs and Northern Development Canada	Fiscal Financing Agreement	14-Feb-13
Department of	Department of	Agreement Between Government of Canada and Government of	1-Jun-12

Justice (JUS)	Justice (GC)	Newfoundland and Labrador- French Language Training Designed for Provincial Court Judges	
JUS	Department of Justice (GC)	Approval of Federal Courts MOU- To Allow Supreme Court of NL Staff to Provide Administrative Services to Federal Court Litigants in NL and to make Supreme Court Facilities Available for Federal Court Proceedings (April 1, 2012- March 31, 2013)	7-Aug-12
JUS	Department of Justice (GC)	Tripartite Funding Agreement- Miawpukek Mi'kamaway Mawi'omi First Nation (90008-6-2012-2)	24-Sep-12
JUS	Department of Justice (GC)	Supporting Families Initiative Fund (Apr 1, 2012- Mar 31, 2013)	11-Feb-13
JUS	Public Safety Canada	Amendment Number 3: RCMP FNCPS Framework Agreement Between Canada and the Government of Newfoundland and Labrador	19-Mar-13
JUS	Public Safety Canada	Amendment Number 3: Community Tripartite Agreement for the Royal Canadian Mounted Police First Nations Community Policing Service (Hopedale)	19-Mar-13
JUS	Public Safety Canada	Amendment Number 3: Community Tripartite for the Royal Canadian Mounted Police First Nations Community Policing Service (Rigolet)	19-Mar-13
JUS	Public Safety Canada	Amendment Number 3: Community Tripartite Agreement for the Royal Canadian Mounted Police First Nations Community Policing Service (Nain)	19-Mar-13
JUS	Public Safety Canada	Amendment Number 3: Community Tripartite Agreement for the Royal Canadian Mounted Police First Nations	19-Mar-13

		Community Policing Service (Makkovik)	
JUS	Public Safety Canada	Amendment to the RCMP Agreement Respecting Biology Casework Analysis	26-Mar-13
JUS	Department of Justice (GC)	Agreement Respecting Adult and Youth Criminal Legal Aid, Immigration and Refugee Legal Aid and Court-Ordered Counsel in Federal Prosecutions	27-Mar-13
Department of Municipal Affairs	Transportation, Infrastructure and Communities Canada and Corner Brook City Council	Canada- NL Corner Brook City Council-Canada Strategic Infrastructure Fund Amending Agreement for the Water Treatment System Improvement Project 2009-2016	14-Feb-13
Department of Natural Resources (NR)	FPT Ministers Responsible for Agriculture	Agreement Between Government of Canada and Government of Newfoundland and Labrador on Agristability Program Guidelines Amendments No. 1	7-Jun-12
NR	FPT Ministers Responsible for Agriculture	Agreement Between Government of Canada and Government of Newfoundland and Labrador on Agristability Program Guidelines Amendments No. 2	7-Jun-12
NR	FPT Ministers Responsible for Geoscience	Intergovernmental Geoscience Accord	6-Aug-12
NR	Natural Resources Canada	Amendment #1 to Letter of Agreement Respecting Offshore Western Newfoundland Potential Fields Survey	5-Oct-12

NR	FPT Ministers Responsible for Agriculture	Growing Forward 2: A F/P/T Framework Agreement on Agriculture, Agri-food and Agri-based Products Policy	19-Mar-13
Office of the Chief Information Officer	Nova Scotia	Labour Market Development Agreement Case Management System	25-Mar-13
Service NL (SNL)	Public Works and Government Services	MOA Extension Agreement- Elevating Devices Agreement	13-Apr-12
SNL	Public Works and Government Services	MOA Extension Agreement- Boiler and Pressure Vessel Inspection Agreement	13-Apr-12
SNL	FPT Ministers Responsible for Transportation	Revised MOU Respecting a F/P/T Agreement on Vehicle Weights and Dimensions	27-Apr-12
SNL	Nova Scotia, Prince Edward Island, and New Brunswick	MOU- Respecting an Agreement to Harmonize Vehicle Weights and Dimensions Limits in Atlantic Canada	20-Jun-12
SNL	Industry Canada	Extension of the Bizpal Intergovernmental Letter of Agreement	2-Aug-12
Department of Tourism, Culture and Recreation (TCR)	ACOA, Nova Scotia, Prince Edward Island, New Brunswick and Tourism Industry Association of PEI	2012-2015 Atlantic Canada Agreement on Tourism in Support of the Atlantic Canada Tourism Partnership (Project # 201276)	11-Jul-12
TCR	ACOA, Nova Scotia, Prince Edward Island, New Brunswick and Tourism Industry Association of PEI	2012-2015 Atlantic Canada Agreement on Tourism in Support of the Atlantic Canada Tourism Partnership (Project # 201277)	11-Jul-12

TCR	ACOA, Nova Scotia, Prince Edward Island, New Brunswick and Tourism Industry Association of PEI	2012-2015 Atlantic Canada Agreement on Tourism in Support of the Atlantic Canada Tourism Partnership (Project # 201278)	11-Jul-12
TCR	ACOA, Nova Scotia, Prince Edward Island, New Brunswick and Atlantic Tourism Associations	Atlantic Canada Agreement on Tourism in Support of the Atlantic Canada Tourism Partnership	13-Jul-12
TCR	Canadian Heritage	Interchange Canada Letter of Agreement	12-Sep-12
TCR	Canadian Heritage	Canada Art Presentation Fund Contribution Agreement	18-Dec-12
TCR	Canadian Heritage and Official Languages	Canada- Government of Newfoundland and Labrador Bilateral Agreement on Sport Participation 223791837	6-Mar-13
Department of Transportation and Works (TW)	Transportation, Infrastructure and Communities Canada	Third Supplemental Agreement to Contribution Agreement #159101 Labrador Coast Airstrips Restoration Program	12-Sep-12
TW	Transportation, Infrastructure and Communities Canada	Fourth Supplemental Agreement Between Government of Canada and the Government of Newfoundland and Labrador Re: Airstrip Agreements (159101)	3-Dec-12
TW	Transportation, Infrastructure and Communities Canada	Canada- NL Strategic Infrastructure Fund Agreement for Torbay Bypass and Conception Bay South Bypass Phase III 2008-2015	21-Dec-12

TW	Transportation, Infrastructure and Communities Canada	Provincial and Territorial Government Funding Agreement for Province of NL-Airport for Natuashish for 2012-2013 (1213-02-000129)	27-Mar-13

*Signed date refers to the date the Minister for Intergovernmental and Aboriginal Affairs or his designate signed the agreement

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Intergovernmental and
Aboriginal Affairs Secretariat